

NATIONAL LIBRARY OF AUSTRALIA

**ENTITY RESOURCES AND PLANNED
PERFORMANCE**

NATIONAL LIBRARY OF AUSTRALIA

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NATIONAL LIBRARY OF AUSTRALIA

Section 1: Entity overview and resources

1.1 STRATEGIC DIRECTION STATEMENT

The functions of the National Library of Australia (NLA), as defined in the National Library Act 1960, are to:

- maintain and develop a national collection of library material, including a comprehensive collection of library material relating to Australia and the Australian people
- make library material in the national collection available
- make available such other services in relation to library matters and library material as determined by the National Library Council
- cooperate in library matters with authorities or persons, whether in Australia or elsewhere, concerned with library matters.

The NLA's primary purpose is to collect documentary resources relating to Australia and the Australian people so that the Australian community – now and in the future – can discover, learn and create new knowledge. The NLA is committed to providing open access to the national collection and its online services. Australians – whoever they are and wherever they live – should be able to easily discover and obtain the information they are seeking and to engage with rich digital content to support their lifelong learning.

The NLA actively supports creative and intellectual endeavour and the dissemination of knowledge, ideas and information. The NLA has a strong national focus in its outlook, services, products and activities and takes a leadership role in sharing expertise and coordinating key projects across the research, collecting and cultural sectors.

1.2 ENTITY RESOURCE STATEMENT

Table 1.1 shows the total funding from all sources available to the NLA for its operations and to deliver programs and services on behalf of the Government.

The table summarises how resources will be applied by outcome (government strategic policy objectives) and departmental (for the NLA's operations) classification.

Information in this table is presented on a resourcing (that is, appropriations/cash available) basis, whilst the 'Budgeted expenses by Outcome 1' tables in Section 2 and the financial statements in Section 3 are presented on an accrual basis.

Table 1.1: NLA resource statement — Budget estimates for 2020-21 as at Budget October 2020

	2019-20 Estimated actual \$'000	2020-21 Estimate \$'000
Opening balance/cash reserves at 1 July	60,233	65,232
Funds from Government		
Annual appropriations - ordinary annual services ^(a)		
Outcome 1	54,517	58,786
Annual appropriations - other services ^(b)		
Equity injection	9,512	9,558
Total annual appropriations	64,029	68,344
Amounts received from related entities		
Amounts from portfolio department ^(c)	1,490	490
Amounts from other entities ^(d)	60	60
Total amounts received from related entities	1,550	550
Total funds from Government	65,579	68,894
Funds from other sources		
Interest	880	446
Royalties	57	35
Sale of goods and services	7,614	7,100
Other	1,391	2,979
Total funds from other sources	9,942	10,560
Total net resourcing for the NLA	135,754	144,686
	2019-20	2020-21
Average staffing level (number)	346	371

All figures shown above are GST exclusive - these may not match figures in the cash flow statement. Prepared on a resourcing (that is, appropriations available) basis.

(a) Appropriation Bill (No. 1) 2020-21.

(b) Appropriation Bill (No. 2) 2020-21.

(c) Funding provided by the portfolio department that is not specified within the Annual Appropriation Bills as a payment to the NLA.

(d) Amounts received from other entities within the portfolio, or from other portfolios.

The NLA is not directly appropriated as it is a Corporate Commonwealth Entity. Appropriations are made to the Department of Infrastructure, Transport, Regional Development and Communications (a Non Corporate Commonwealth Entity), which are then paid to the NLA and considered "departmental" for all purposes.

1.3 BUDGET MEASURES

Budget measures relating to NLA are detailed in Budget Paper No. 2 and are summarised in Table 1.2 below.

**Table 1.2: NLA 2020-21 Budget measures
Measures announced after the Economic and Fiscal Update July 2020**

	Program	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures					
COVID-19 Response Package — arts portfolio entities	1.1				
Departmental payments		5,400	-	-	-
Total		5,400	-	-	-
Total payment measures					
Departmental		5,400	-	-	-
Total		5,400	-	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Measures published in the July 2020 Economic and Fiscal Update are summarised in Table 1.3 below.

Table 1.3: NLA Measures announced in the Economic and Fiscal Update July 2020

	Program	2019-20 \$'000	2020-21 \$'000	2021-22 \$'000	2022-23 \$'000	2023-24 \$'000
Payment measures						
National Collecting Institutions — additional funding	1.1					
Departmental payments		-	4,000	4,000	-	-
Total		-	4,000	4,000	-	-
Total payment measures						
Departmental		-	4,000	4,000	-	-
Total		-	4,000	4,000	-	-

Prepared on a Government Finance Statistics (underlying cash) basis. Figures displayed as a negative (-) represent a decrease in funds and a positive (+) represent an increase in funds.

Section 2: Outcomes and planned performance

Government outcomes are the intended results, impacts or consequences of actions by the Government on the Australian community. Commonwealth programs are the primary vehicle by which government entities achieve the intended results of their outcome statements. Entities are required to identify the programs which contribute to government outcomes over the Budget and forward years.

Each outcome is described below together with its related programs. The following provides detailed information on expenses for each outcome and program, further broken down by funding source.

Note:

Performance reporting requirements in the Portfolio Budget Statements are part of the Commonwealth performance framework established by the Public Governance, Performance and Accountability Act 2013. It is anticipated that the performance criteria described in Portfolio Budget Statements will be read with broader information provided in an entity's Corporate Plans and annual performance statements - included in Annual Reports - to provide a complete picture of an entity's planned and actual performance.

The most recent Corporate Plan for the National Library of Australia can be found at:
<https://www.nla.gov.au/corporate-documents/corporate-plans>

The most recent annual performance statement can be found at:
<https://www.nla.gov.au/corporate-documents/annual-reports>

2.1 BUDGETED EXPENSES AND PERFORMANCE FOR OUTCOME 1

Outcome 1: Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material

Budgeted expenses for Outcome 1

This table shows how much the NLA intends to spend (on an accrual basis) on achieving the outcome, broken down by program.

Table 2.1.1: Budgeted expenses for Outcome 1

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
Program 1.1: National Library of Australia					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	54,517	58,786	53,200	49,109	46,652
Payment from related entities	1,550	550	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	10,631	11,938	12,040	12,040	12,040
Revenues from other independent sources	9,942	10,560	10,916	11,316	11,416
Total expenses for Program 1.1	76,640	81,834	76,706	73,015	70,658
Outcome 1 totals by resource type					
Revenue from Government					
Ordinary annual services (Appropriation Bill No. 1)	54,517	58,786	53,200	49,109	46,652
Payment from related entities	1,550	550	550	550	550
Expenses not requiring appropriation in the budget year ^(a)	10,631	11,938	12,040	12,040	12,040
Revenues from other independent sources	9,942	10,560	10,916	11,316	11,416
Total expenses for Outcome 1	76,640	81,834	76,706	73,015	70,658
	2019-20	2020-21			
Average staffing level (number)	346	371			

(a) Expenses not requiring appropriation in the Budget year are made up of depreciation expenses related to collection assets which are funded through an equity injection; and resources received free of charge.

Table 2.1.2: Performance criteria for Outcome 1

Table 2.1.2 below details the performance criteria for each program associated with Outcome 1. It also summarises how each program is delivered and where 2020-21 Budget measures have created new programs or materially changed existing programs.

Outcome 1 – Enhanced learning, knowledge creation, enjoyment and understanding of Australian life and society by providing access to a national collection of library material		
Program 1.1 – National Library of Australia		
Delivery	<p>The NLA program is delivered in the following ways:</p> <ul style="list-style-type: none"> • By collecting today what will be important tomorrow: Through developing, describing and preserving a national collection of library material. • By connecting with communities, and connecting communities with their national collections: Through onsite and online information services, collection digitisation, exhibitions, education programs, publications and public events that enrich knowledge and understanding of the Library's collections. • By collaborating with others to maximise the national impact of cultural collections: Through leading, partnering and collaborating nationally and internationally to advance common aims, develop expertise and share the Library's experience as a leader in many digital spheres. • By building capability to maximise return on the nation's investment in the Library. Through well-considered allocation of resources in people, infrastructure and technology, and appropriate decision making on risk, opportunity and a sustainable Library. 	
Performance information		
Year	Performance criteria	2019-20 Actual Achievement
2019-20	<p>Collect: A rich, diverse national collection relevant to Australians</p> <p>Connect: National reach</p> <p>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders</p>	<p>Target: 30,000 Australian published works collected, including digital - Result: 37,168</p> <p>Target: 19 million online engagements with the Library - Result: 18.797 million</p> <p>Target: 90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner - Result: 100%</p>

National Library of Australia Budget Statements

Performance information		
Year	Performance criteria	Targets
2020-21	<p>Collect: A rich, diverse national collection relevant to Australians</p> <p>Connect: National reach</p> <p>Collaborate: Trusted as a leader, collaborator and partner by relevant stakeholders</p> <p>Capability: Technology infrastructure and capabilities are sustainable and affordable, trusted and secure, resilient and highly reliable.</p>	<p>30,000 Australian published works collected, including digital</p> <p>19 million online engagements with the Library</p> <p>90% of stakeholders identify the Library as a trusted leader, collaborator and/or partner</p> <p>99.5% availability of National Library and Trove websites in supported hours</p>
2021-22 and beyond	As per 2020-21	As per 2020-21 (quantitative targets for Collect and Connect subject to change)
Purposes	<p>In accordance with the National Library Act 1960, the Library collects documentary resources relating to Australia and the Australian people so that the Australian community can discover, learn and create new knowledge.</p> <p>The National Library of Australia is a world-leading and respected custodian of Australia's published, written, oral, visual and digital heritage.</p> <p>We ensure Australian culture and knowledge is sustained for all Australian people, now and in the future.</p> <p>The Library's vision is to connect all Australians with national collections, enriching conversations about who we are and our place in the world.</p>	

Section 3: Budgeted financial statements

Section 3 presents budgeted financial statements which provide a comprehensive snapshot of the NLA's finances for the 2020-21 budget year, including the impact of budget measures and resourcing on financial statements.

3.1 BUDGETED FINANCIAL STATEMENTS

3.1.1 Explanatory notes and analysis of budgeted financial statements

Budgeted income for 2020-21 is estimated to be \$71.5 million, of which \$58.8 million is appropriation for operating expenses. Increase of revenues from Government reflects new funding to address the impact of COVID-19 and support for Trove Collaborative Services, partly offset by cessation of the Public Service Modernisation Funding.

Total own-source revenue is expected to be \$0.4 million lower than 2019-20 mainly due to a lower estimated sale of goods and services and interest income, partly offset by increase of other revenue.

Total budgeted operating expenses for 2020-21 are estimated to be \$81.8 million, in line with the increase of revenues from Government.

Budgeted departmental balance sheet

The NLA's total assets are estimated to be \$1.7 billion at 30 June 2021. This value mainly comprises of the collection of heritage and cultural assets. The NLA will receive an equity injection of \$9.6 million in 2020-21 for the acquisition of heritage and cultural assets (see Table 3.5 Departmental Capital Budget Statement).

3.2 BUDGETED FINANCIAL STATEMENTS TABLES

Table 3.1: Comprehensive income statement (showing net cost of services) for the period ended 30 June

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
EXPENSES					
Employee benefits	36,060	37,820	38,360	38,710	39,060
Suppliers	20,412	22,436	16,490	12,222	9,313
Grants	757	731	731	731	731
Depreciation and amortisation	19,133	20,658	20,934	21,159	21,359
Finance costs	6	79	81	83	85
Write-down and impairment of assets	272	110	110	110	110
Total expenses	76,640	81,834	76,706	73,015	70,658
LESS:					
OWN-SOURCE INCOME					
Own-source revenue					
Sale of goods and rendering of services	7,614	7,100	7,460	7,560	7,660
Interest	880	446	446	746	746
Royalties	57	35	35	35	35
Other	2,941	3,529	3,525	3,525	3,525
Total own-source revenue	11,492	11,110	11,466	11,866	11,966
Gains					
Sale of assets	4	-	-	-	-
Other	1,791	1,625	1,625	1,625	1,625
Total gains	1,795	1,625	1,625	1,625	1,625
Total own-source income	13,287	12,735	13,091	13,491	13,591
Net (cost of)/contribution by services	(63,353)	(69,099)	(63,615)	(59,524)	(57,067)
Revenue from Government	54,517	58,786	53,200	49,109	46,652
Surplus/(deficit) attributable to the Australian Government	(8,836)	(10,313)	(10,415)	(10,415)	(10,415)
OTHER COMPREHENSIVE INCOME					
Changes in asset revaluation surplus	(7,532)	-	-	-	-
Total other comprehensive income	(7,532)	-	-	-	-
Total comprehensive income/(loss)	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)
Total comprehensive income/(loss) attributable to the Australian Government	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)
Note: Impact of net cash appropriation arrangements					
Total comprehensive income/(loss) excluding depreciation/amortisation expenses previously funded through revenue appropriations, depreciation on ROU, principal repayments on leased assets	(6,664)	-	-	-	-
less: Heritage and cultural depreciation/amortisation expenses previously funded through revenue appropriations ^(a)	9,694	10,300	10,400	10,400	10,400
less: Depreciation/amortisation expenses on ROU assets ^(b)	138	853	879	904	930
add: Principal repayments on leased assets ^(b)	128	840	864	889	915
Total comprehensive income/(loss) - as per the Statement of comprehensive income	(16,368)	(10,313)	(10,415)	(10,415)	(10,415)

National Library of Australia Budget Statements

- (a) From 2009-10, the Government replaced Bill 1 revenue appropriations for the heritage and cultural depreciation expense of designated Collection Institutions, with a separate capital budget (the Collection Development Acquisition Budget, or CDAB) provided through Bill 2 equity appropriations. For information regarding CDABs, please refer to Table 3.5 Departmental Capital Budget Statement.
- (b) Applies to lease arrangements under AASB 16 Leases.

Prepared on Australian Accounting Standards basis.

Table 3.2: Budgeted departmental balance sheet (as at 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
ASSETS					
Financial assets					
Cash and cash equivalents	13,287	14,208	14,144	14,144	14,118
Trade and other receivables	1,263	1,534	1,534	1,534	1,534
Other investments	51,945	46,887	45,499	44,284	43,326
Other financial assets	112	100	100	100	100
Total financial assets	66,607	62,729	61,277	60,062	59,078
Non-financial assets					
Land and buildings	247,042	254,053	254,712	255,359	255,896
Property, plant and equipment	14,927	13,705	13,792	13,880	13,960
Heritage and Cultural	1,290,756	1,284,814	1,279,702	1,274,532	1,269,342
Intangibles	82,738	87,988	92,334	96,522	100,567
Inventories	813	917	1,027	1,027	1,027
Other non-financial assets	2,133	2,013	2,013	2,013	2,013
Total non-financial assets	1,638,409	1,643,490	1,643,580	1,643,333	1,642,805
Total assets	1,705,016	1,706,219	1,704,857	1,703,395	1,701,883
LIABILITIES					
Payables					
Suppliers	2,055	2,503	2,643	2,643	2,643
Other payables	2,053	1,028	1,028	1,028	1,028
Total payables	4,108	3,531	3,671	3,671	3,671
Interest bearing liabilities					
Leases	1,251	3,785	2,926	2,098	1,183
Total interest bearing liabilities	1,251	3,785	2,926	2,098	1,183
Provisions					
Employee provisions	12,373	12,612	12,846	13,080	13,314
Other provisions	319	81	81	81	81
Total provisions	12,692	12,693	12,927	13,161	13,395
Total liabilities	18,051	20,009	19,524	18,930	18,249
Net assets	1,686,965	1,686,210	1,685,333	1,684,465	1,683,634
EQUITY					
Parent entity interest					
Contributed equity	127,678	137,236	146,774	156,321	165,905
Reserves	213,274	213,274	213,274	213,274	213,274
Retained surplus (accumulated deficit)	1,346,013	1,335,700	1,325,285	1,314,870	1,304,455
Total equity	1,686,965	1,686,210	1,685,333	1,684,465	1,683,634

Prepared on Australian Accounting Standards basis.

Table 3.3: Departmental statement of changes in equity — summary of movement (Budget year 2020-21)

	Retained earnings	Asset revaluation reserve	Contributed equity/capital	Total equity
	\$'000	\$'000	\$'000	\$'000
Opening balance as at 1 July 2020				
Balance carried forward from previous period	1,346,013	213,274	127,678	1,686,965
Adjusted opening balance	1,346,013	213,274	127,678	1,686,965
Comprehensive income				
Surplus/(deficit) for the period	(10,313)	-	-	(10,313)
Total comprehensive income	(10,313)	-	-	(10,313)
Contributions by owners				
Equity injection - Appropriation	-	-	9,558	9,558
Sub-total transactions with owners	-	-	9,558	9,558
Estimated closing balance as at 30 June 2021	1,335,700	213,274	137,236	1,686,210
Closing balance attributable to the Australian Government	1,335,700	213,274	137,236	1,686,210

Prepared on Australian Accounting Standards basis.

Table 3.4: Budgeted departmental statement of cash flows (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
OPERATING ACTIVITIES					
Cash received					
Appropriations					
Receipts from Government	55,016	58,786	53,200	49,109	46,652
Sale of goods and rendering of services	8,599	6,829	7,460	7,560	7,660
Interest	880	446	446	746	746
Other	4,186	3,043	3,560	3,560	3,560
Total cash received	68,681	69,104	64,666	60,975	58,618
Cash used					
Employees	34,766	38,073	38,126	38,476	38,826
Suppliers	23,175	20,695	14,945	10,707	7,798
Interest payments on lease liability	6	79	81	83	85
Other	757	731	731	731	731
Total cash used	58,704	59,578	53,883	49,997	47,440
Net cash from/(used by) operating activities	9,977	9,526	10,783	10,978	11,178
INVESTING ACTIVITIES					
Cash received					
Proceeds from sales of property, plant and equipment	10	-	-	-	-
Investments	175,468	175,058	171,388	171,215	170,958
Total cash received	175,478	175,058	171,388	171,215	170,958
Cash used					
Purchase of property, plant and equipment and intangibles	14,372	22,381	20,909	20,851	20,831
Investments	185,833	170,000	170,000	170,000	170,000
Total cash used	200,205	192,381	190,909	190,851	190,831
Net cash from/(used by) investing activities	(24,727)	(17,323)	(19,521)	(19,636)	(19,873)
FINANCING ACTIVITIES					
Cash received					
Contributed equity	9,512	9,558	9,538	9,547	9,584
Total cash received	9,512	9,558	9,538	9,547	9,584
Cash used					
Principal payments on lease liability	128	840	864	889	915
Total cash used	128	840	864	889	915
Net cash from/(used by) financing activities	9,384	8,718	8,674	8,658	8,669
Net increase/(decrease) in cash held	(5,366)	921	(64)	-	(26)
Cash and cash equivalents at the beginning of the reporting period	18,653	13,287	14,208	14,144	14,144
Cash and cash equivalents at the end of the reporting period	13,287	14,208	14,144	14,144	14,118

Prepared on Australian Accounting Standards basis.

Table 3.5: Departmental capital budget statement (for the period ended 30 June)

	2019-20 Estimated actual \$'000	2020-21 Budget \$'000	2021-22 Forward estimate \$'000	2022-23 Forward estimate \$'000	2023-24 Forward estimate \$'000
NEW CAPITAL APPROPRIATIONS					
Equity injections - Bill 2	9,512	9,558	9,538	9,547	9,584
Total new capital appropriations	9,512	9,558	9,538	9,547	9,584
<i>Provided for:</i>					
<i>Purchase of non-financial assets</i>	9,512	9,558	9,538	9,547	9,584
Total items	9,512	9,558	9,538	9,547	9,584
PURCHASE OF NON-FINANCIAL ASSETS					
Funded by capital appropriations ^(a)	7,652	9,558	9,538	9,547	9,584
Funded internally from departmental resources ^(b)	6,720	12,823	11,371	11,304	11,247
TOTAL	14,372	22,381	20,909	20,851	20,831
RECONCILIATION OF CASH USED TO ACQUIRE ASSETS TO ASSET MOVEMENT TABLE					
Total purchases	14,372	22,381	20,909	20,851	20,831
Total cash used to acquire assets	14,372	22,381	20,909	20,851	20,831

(a) Includes both current Bill 2 and prior Act 2 appropriations.

(b) Includes the sources of funding from current Bill 1 and prior year Act 1 appropriations, donations and contributions; gifts, internally developed assets and proceeds from the sale of assets.

Prepared on Australian Accounting Standards basis.

Table 3.6: Statement of asset movements (Budget year 2020-21)

	Asset Category					Total \$'000
	Land \$'000	Buildings \$'000	Other property, plant and equipment \$'000	Heritage and cultural \$'000	Computer software and intangibles \$'000	
As at 1 July 2020						
Gross book value	16,570	230,610	15,279	1,290,756	100,219	1,653,434
Gross book value - ROU assets						
Accumulated depreciation/ amortisation and impairment	-	-	(352)	-	(17,481)	(17,833)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(138)	-	-	-	(138)
Opening net book balance	16,570	230,472	14,927	1,290,756	82,738	1,635,463
Capital asset additions						
Estimated expenditure on new or replacement assets						
By purchase - appropriation equity ^(a)	-	-	-	4,358	5,200	9,558
By purchase - appropriation ordinary annual services ^(b)	-	9,124	1,736	-	1,963	12,823
By purchase - appropriation ordinary annual services - ROU assets	-	3,382	(8)	-	-	3,374
Total additions	-	12,506	1,728	4,358	7,163	25,755
Other movements						
Depreciation/amortisation expense	-	(4,650)	(2,942)	(10,300)	(1,913)	(19,805)
Depreciation/amortisation on ROU assets	-	(845)	(8)	-	-	(853)
Total other movements	-	(5,495)	(2,950)	(10,300)	(1,913)	(20,658)
As at 30 June 2021						
Gross book value	16,570	239,734	17,015	1,295,114	107,382	1,675,815
Gross book value - ROU assets	-	3,382	(8)	-	-	3,374
Accumulated depreciation/ amortisation and impairment	-	(4,650)	(3,294)	(10,300)	(19,394)	(37,638)
Accumulated depreciation/amortisation and impairment - ROU assets	-	(983)	(8)	-	-	(991)
Closing net book balance	16,570	237,483	13,705	1,284,814	87,988	1,640,560
Estimated operating expenditure in income statement for heritage and cultural assets						\$'000
Operations and Maintenance						13,400
Preservation and Conservation						1,348
Total operating expenditure on heritage and cultural assets						14,748

(a) 'Appropriation equity' refers to equity injections appropriations provided through Appropriation Bill (No. 2) 2020-21, including CDABs.

(b) 'Appropriation ordinary annual services' refers to funding provided through Appropriation Bill (No. 1) 2020-21 for depreciation/amortisation expenses, DCBs or other operational expenses.

Prepared on Australian Accounting Standards basis.